Please develop 3-5 District-wide Strategic Directions based on what you have heard today. Your sources should include the College EMP priorities and goals.

Take a moment to think about what Chabot and Las Positas College presented on their EMP priorities and goals. Please develop 3-5 District-wide Strategic Directions that:

- reflect the themes you see emerging out of both Chabot College and Las Positas College;
- represent a unified district-wide direction over the next five years, 2021-2026;
- could be later defined with actionable and measurable objectives.

It is fine for this first exercise, to come up with 3-5 general themes and/or broad topics, based on what you heard presented by the Colleges.

Examples from peer districts (provided only to clarify and spark the group's discussion, use as <u>helpful</u>)

Create streamlined, student-centered pathways to educational goal completion.¹

Close achievement gaps by engaging individual students with diverse needs and removing structural barriers to their success.¹

Cultivate a student-centered culture of excellence, trust, safety, stewardship, and service.¹

Develop and strengthen educational offerings, Interventions, and support programs that increase student access and success.²

Establish and expand relationships with school districts, 4-year college partners, and community-based organizations to increase higher education attainment in San Mateo County.²

Increase program delivery options, including the expanded use of instructional technology, to support student learning and success.²

Ensure necessary resources are available to implement this strategic plan through sound fiscal planning and management of allocations.²

Student Success - Provide the programs and services necessary to enable all students to achieve their educational and career goals.³

Enrollment and Access - Increase access to higher education for populations in our region.³

Partnerships of Strategic Importance - Invest in strategic relationships and collaborate with partners in higher education, Pre-K—12 education, business and workforce development, government, and other community organizations.³

District Operational Systems - Improve District systems to increase administrative and operational efficiency and effectiveness.³

Thanks to San Bernardino CCD, Grossmont - Cuyamaca CCD, San Mateo County CCD for these examples.

¹ Grossmont – Cuyamaca CCD 2016-2022

² San Mateo County CCD 2015-2020

³ San Bernardino CCD, 2017-2022